Risk ID	Risk Category	Risk Category - Other (if applicable)	Risk Owner	Risk Name	Cause	Effect/Impact	Score: Likelihood	Score: Impact: Time	Score: Impact: Cost	Score: Impact: Quality	Score	Planned Actions	Contingency Plans (Optional)
Enter a Risk ID. ID's must be unique to each risk, and formatted as R001, R002, etc. Do not use a different format as this will resort in upload failure.	Select a risk category from the drop-down list.	lf you answered 'Other' in the Risk Category Box, please add further detail here.	Who is the owner of this risk? (e.g., organisation, contractor, supplier, etc.)	Describe what the risk is.	Describe the risk's cause(s).	Describe the risk's effect(s) or impact(s).	Select the likelihood of the risk materialising, as per the scoring matrix.	Select the risk's impact on delivering the project to time, as per the scoring matrix.	Select the risk's impact on delivering the projec to cost, as per the scoring matrix.	Select the risk's impact on delivering the project to quality, as per the scoring matrix.	The overall risk score is auto calculated	What actions will you take to mitigate the risk?	What will you do if this risk materialises?
						Delays to project start-					1!	managed through the weekly internal team meetings, acknowledging the risk	
R019	Timescales		Grant recipient	Slippage to the project baselining	Time it takes to recruit / obtain suitable skills in- house to deliver procurement.	up and consequent need to identify, assess and deliver units in a compressed timescale	5	; 2	1		3	and considering need to rebaseline as part of the DAC process when Managing Agent is on	
R020	Supply Chain		Grant recipient	Long lead times for materials or shortages of specified materials or systems	Increase demand for raw materials, skilled labor shortages, shipping disruptions, demand exceeding supply	Delays to project delivery						Early discussions with existing framework to secure the best supply chain options in terms of contractor and material availability	
NUZU	зарру сталт			Increased cost of materials and	Inflation, Increase demand for raw materials, skilled labor shortages, shipping disruptions, demand	Delivery delays, homes not improved, EPC					1:	Secure delivery arrangement in well developed procurement frameworks and review supply chain arrangements with appointed contractors	
R026	Cost Inflation		Grant Recipient	availability	exceeding supply	targets not met Delivery delays, homes	3	2		<u> </u>	1:	and suppliers. 2 Undertake due diligence regarding this. This might involve asking to inspect their 'order book' to see how much the supplier has grown	
R029	Procurement		Grant recipient	Risk of overextension for suppliers	Lack of due diligence, poor proocurement,	not improved, scheme credibility, council reputation	з	3 4	2		2	within your region and gaining assurance on the supply chain Procure the services of	
	Access Issues /			Households refuse offer of measures because of hassle factor and potential damage to	Lack of customer engagement and information to allow them to proceed with	Homes cannot be treated and others need						a managing agent and include requirements in the tendering to include customer engagement and guidance, use of well qualified and experienced customer	
R002	Customer Refusals		Grant recipient	property Key delivery staff leave	confidence	to be identified Works to homes	3	3	2		2	advisors. Wiltshire Council will engage a managing agnet that has suitable skills and experience with a depth of staff resourcing relevant to the project. This should	
R016	Resourcing		Grant recipient	or are absent through illness	renumeration, job satisfaction.	delayed or does not happen	3	3 3	2		3	ensure coverage at all times including when Assessing the financial standing and and capacity to deliver to support risk	
R030	Procurement		Grant recipient	Delivery confidence	Lack of due diligence, poor proocurement	Delivery delays, homes not improved, scheme credibility, council reputation	3	3	2		2	understanding delivery confidence in the chosen supplier. Flagged delivery risks at the award and pre-award	

norm													
Non-ty Non-ty Set acids Material Mate							Failure to increase the					9	The Delivery Assurance
up Hearing Grade migrad Grade migrad Hearing Hearing<													
Note:							homes in Wiltshire will						project is on
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ND1 Notaring Contract control State to obtain the state of the sta													
Hith Large Date Sear regime Sear regime<													
bit <td>R031</td> <td>Resourcing</td> <td></td> <td>Grant recipient</td> <td>Failure to deliver</td> <td>delivery of the project</td> <td>unsafe homes, wasted</td> <td>3</td> <td>3</td> <td>3</td> <td>3</td> <td></td> <td></td>	R031	Resourcing		Grant recipient	Failure to deliver	delivery of the project	unsafe homes, wasted	3	3	3	3		
No.3 Lage Out Lage Out<												8	Procure a turnkey
not <td></td> <td>solution to transfer the</td>													solution to transfer the
903 Jood P Calm Inter of Milling Markage in approximation is the second of the s													risk to the managing
903 Jood P Calm Inter of Milling Markage in approximation is the second of the s													agent who has a better
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NO3 Uppy Care Out or origine Walk measure data ware 2 4 2 4 2 4													
No. No. <td></td>													
not segly that out register installer does on how becaugely to method installer does on how becauge ly method installer does on how becaugely method installer does on how becauge ly method installer doe	R003	Supply Chain		Grant recipient	install measures	chains	manner	2	4	2	3		of local authority area.
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nod Lapity Chain Lapity Cha												-	Procure a turnkey
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R022 Design Constraints Items of energy saws and improved performance Items of energy saws and improved performance Scheme credibility, council reputation 2 2 2 2 4			1	1				I					
Back Design Constraints off and recipient opf opcoursement, ound rop concentent, result in the required por poocursement, result in the required por poocursement, result in the required poor poocursement, poor poocursement,						Lack of due diligonce							
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Weather related delays to installation of Delays to planned measures and project Delays to planned measures and project EWI at an early a stage for to installation	R028	Quality	1	Grant recipient				2	2	4	3		
Weather related delays Delays to planned EWI at an early stage for to installation of The UK's climate and measures and project					· · · · · · · · · · · · · · · · · · ·				-		5	<i>c</i>	
Weather related delays Delays to planned EWI at an early stage for to installation of The UK's climate and measures and project												6	
Weather related delays Delays to planned agent and through to installation of The UK's climate and measures and project													Dreaure e menoging
Weather related delays Delays to planned EWI at an early stage for to installation of The UK's climate and measures and project													
Weather related delays Delays to planned Contractors to prioritise to installation of The UK's climate and measures and project			1	1				I					
Weather related delays Delays to planned to installation of The UK's climate and			1	1				I					tendering exercise seek
Weather related delays Delays to planned to installation of The UK's climate and													contractors to prioritise
to installation of The UK's climate and measures and project times of year outside					Weather related delays		Delays to planned						
			1	1		The LIK's elimete and							
							measures and project		_	-			
R009 Weather Grant recipient external wall insulation. poor scheduling timelines 2 3 2 2 wetter months.	K009	Weather		Grant recipient	external wall insulation.	poor scheduling	timelines	2	3	2	2		wetter months.

											6	Wiltshire Council (in
												conjunction with the
												Managing Agent) will
												monitor standards and
												regulations which may
						Delever to see last						
						Delays to project						affect the project and
				New standard or		delivery or works not						develop mitigation
				regulation that prevents	Changes to regulations	carried out to						measures should any
R017	Scope Changes		Grant recipient	current ways of working	by government	appropriate standards	2	2 2	2	3		new standards and
-											6	
											-	1 1
												1 1
												1 1
												1 1
												1 1
												1 1
												Early appointment to
				PAS2035 assessor and	Inadequate supply							complete PAS2035
R023	Supply Chain		Grant recipient	design availability	chains	Delays to delivery	2	3	2	1		process
1025	Supply chain		drant recipient	ucsign availability	chants	Delays to delivery		5	2	1		process
											5	1 1
												L
1		1		1	1			1				Need to keep a careful
1		1		1	1			1				eye on use of in-kind
												resources to set up
					Use of existing staff to	Project has potential						project and as
1	1	1	1	1	set up project results in	underspend / delayed		1				appropriate consider
1	1	1	1	ta Dia di busa				1				
	L .	1	I	In-kind human	underspend in the A&A	spending / additional						reporting / claiming this
R018	Resourcing		Grant recipient	resourcing	budget	budget later in project	5	5 1	1	1		cost if it persists.
											4	1 1
1	1	1	1	1	1			1				Procure a turnkey
												solution to transfer the
1	1	1	1	1	1			1				risk and use
												procurement to build in
1	1	1	1	1				1				
					Could be numerous							alternative strategy
1	1	1	1	1	including poor business	Homes cannot be		1				such as having multiple
1	1	1	1	An installer goes into	management or wider	treated and alternative		1				installers available so as
R005	Supply Chain	1	Grant recipient	administration	economic conditions	suppliers required	1	4	2	3		to spread the risk
		1						1	-		A	Procure managing agent
1	1	1	1	1	1			1			4	to transfer risk and
1	1	1	1	1	1			1				ensure through
												tendering that all
												installers have suitable
1	1	1	1	1	1			1				skills, experience and
1	1	1	1	Installations do not	1	Homes not improved		1				accreditations. Carryout
1	1	1	1	meet approved	Poor quality of work	and scheme credibility		1				checks with retrofit
P007	Quality		Grant reginient	standards	from contractors	undermined		_				coordinator including
R007	Quality	ł	Grant recipient	standards	ITOITI CONTRACTORS	unuerminea	1	2 Z	2	4		coordinator including
											4	1 1
												1 1 1
1		1		1	1			1				Procure a managing
1		1		1	1			1				agent to transfer risk.
												Require appropriate
						Homes cannot be						H&S risk assessments to
1	1	1	1	L	1	treated within project		1				continue work with
				Covid or equivalent		timescales / timely						appropriate PPE if
R011	Covid-19		Grant recipient	restrictions put in place	Disease outbreak	manner	1	4	2	3		possible.
											4	
1		1		1	1			1				1 1 1
												Use the data gathered
1	1	1	1	1	1			1				from Warm & Safe
1		1		1	1			1				Wiltshire and the IMD
1	1	1	1	We cannot identify	1			1				postcodes to find more
1	1	1	1	enough suitable	1	Number of homes set		1				properties in
				properties to complete	Not enough homes	out in bid cannot be						conjunction with
R012	Consumer Demand	1	Grant recipient	the install target	wanting to participate	treated			1			managing agent
1012	consumer Demand		Grant recipient	une mistan target	warrung to participate	ucateu	1	4	1	4		None at this stage as the
1		1		1	1			1			4	
	1											number of properties
		1		1	1			1				set out in the bid was
				la un r	1							based on consultation
				Proactive demand								
												with CSE who run the
				generation leads to an								with CSE who run the
				generation leads to an influx of requests for								Warm & Safe Wilthsire
				generation leads to an influx of requests for advice and support that		Expectations raised and						Warm & Safe Wilthsire advice service and the
				generation leads to an influx of requests for	Too many homes	Expectations raised and customers left feeling						Warm & Safe Wilthsire advice service and the MoU allows for
R013	Consumer Demand		Grant recipient	generation leads to an influx of requests for advice and support that	Too many homes wanting help		1	. 1	1	4		Warm & Safe Wilthsire advice service and the

	1												
											4		
												Procure a managing	
												agnet to transfer the	
												risk and use the	
												tendering process to set	
						Works to homes						out requirements in	
						delayed, customer data						terms of data	
					Inadequate IT support	lost, reputational						management and back-	
R015	GDPR		Grant recipient	Project data loss		damage	1	2	2			up of information.	
R013	GDPR		Grant recipient	Project data loss	or numan error	uamage	1	3	3	4		The project has	
											4	allocated resources,	
												including a project	
												manager and	
												compliance officer.	
												Funding is available to	
												appoint additional staff.	
				Lack of internal project		Delay to procurement,						Completion of sklills and	
R024	Resourcing		Grant recipient	resources	Insufficient resources	reporting and delivery	1	3	2	4		capapcity planning to	
	-										3		
											-		
1	1	1										Procure managing agent	
												to transfer risk. Require,	
						Takes away funding						through tendering, to	
1						from valid persons and						check and evidence	
					Potential fraud, or at	undermines scheme						customer eligibility. Use	
				False claims of low-	best error from								
						objectives and						IMD postcodes to select	
R006	Fraud		Grant recipient	income status	applicants	credibility	1	1	3	3		households.	
											3	Procure managing agent to transfer risk and	
												ensure through	
												tendering that all	
												installers have suitable	
												skills, experience and	
				Claims are made for	Potential fraud, or at	Homes not improved						accreditations. Carryout	
				installations that did not	best error from	and scheme credibility						checks with retrofit	
R008	Fraud		Grant recipient	occur or not completed	installers	undermined	1	2	3	3		coordinator including	
											3	Procure a managing	
											-	agent to transfer the	
												risk. Through tendering	
												of this service seek	
						Delays to planned works						views on likely planning	
						and additional costs in						constraints. Appoint	
1					Inadoquato								
				Concentration and it	Inadequate	obtaining consents in						suitably qualified	
				Conservation and other	understanding of	terms of adminisration		-	-			retrofit assessors who	
R010	Planning		Grant recipient	planning related delays	planning constraints	and fees	1	3	2	1		shall addess this in	
1											3		
1													
1												This second to be	
												This needs to be	
												managed through the	
1												procurement process	
												with for the managing	
					Lack of attention to							agent with a transfer of	
R014	GDPR		Grant recipient	Data security issues	GDPR	Reputational damage	1	1	1	3		risk.	
											2		
1													
												Risk has been managed	
												through the MoU which	
												allows for additional	
												funding and caps the	
		Combination of risks		Funding per property is								cost of measures rather	
1	1	including cost inflation		not enough to fund all	£18,000 budget at	Some homes cannot be						than the £18k at outline	
R001	Other	and funding restrictions	Grant recipient	measures needed	outline application stage		1	1	1	2			Contingency Plans
	1					. ,	-	-	· *	-			